## Approved For Release 2003/11/06 : CIA-RDP84-00933R000400070012-0

DDA 81-1027

15 MAY 1991

Director of Communications MEMORANDUM FOR:

Director of Data Processing

Director of Finance Director of Information Services

Director of Logistics

Director of Medical Services Director of Security

Director of Training and Education

FROM:

Harry E. Fitzwater

Deputy Director for Administration

SUBJECT:

Career Boards and Panels

REFERENCE:

Memorandum For Office Directors (DDA 81-0723)

dtd 7 April 1981; Same Subject

- 1. The goal of the referent memorandum was to reduce the amount of time devoted to career panel activities. have been advised that a number of Offices are experiencing difficulties reducing panel membership to three voting members. Since the purpose of this policy was neither to unduly restrict career panel activities nor to force the creation of additional panels, you are to consider the reduction in panel membership as a career service guideline only. Where panels can be reduced to three voting members, you should take appropriate action; where this is not practical, proceed as you see fit.
- The policy regarding the restriction of Value to the Agency Rankings to once a year remains unchanged.

Harry E. Fitzwater

Distribution:

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(14 May 1981 Approved For Release 2003/11/96; CIA-RDP84-00933R000400070012-0 Administrative - Internal Use Cally

## Approved For Release 2003/11/06 : CIA-RDP84-00933R000400070012-0

Career Boards & Panels

MEMORANDUM FOR: Career Management Officer, DDA

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PROM:

SUBJECT:

REFERENCE:

APPROVED:

ODP-81-468 1 5 APR 1981

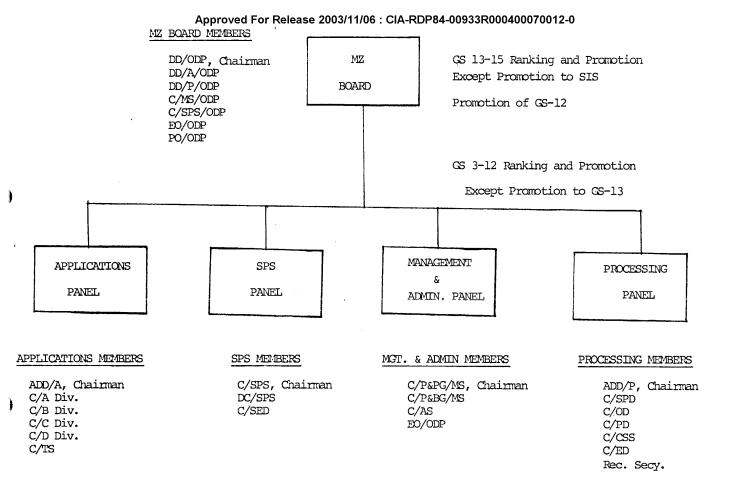
DDA 81-0723, dtd. 8 April 1981, same subject

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Acting Director of Data Processing

 1. The Office of Data Processing requests approval to continue with its current career panel structure for comparative evaluation. While our panel structure (see Att. A) does not meet the letter of Modification A of reference, I believe it is extremely efficient for the following reasons:
O ODP has only four panels.
O Voting membership is restricted to line managers at Division Chief level.
o Each panel covers all GS-3 through GS-12 employees in its organizational component.
o Panels normally spend less than three hours reviewing each grade because the personnel are well known to panel members.
o Membership based on organizational representation ensures that no employee who deserves recognition gets overlooked.
2. Although ODP's panels promote semiannually, they had previously implemented Modification B - single annual value to the Agency ranking with a limited (less than one hour) semiannual review for extreme changes in performance, etc.

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DDA 81-0723

8 april 1201

Director of Communications MEMORANDUM FOR:

Director of Data Processing

Director of Finance

Director of Information Services

Director of Logistics

Director of Medical Services Director of Security

Director of Training and Education

FROM:

Max Hugel

Deputy Director for Administration

SUBJECT:

Career Boards and Panels

- 1. After reviewing the Agency's comparative evaluation system, it is clear to me that this system is highly effective in meeting the needs of management and employees. The efficiency of the process by which we carry out this system, however, can stand some improvement. Stated simply: we devote a great deal of time to career board and panel activities. Although there are a number of modifications I am exploring for possible future use, there are two that should be implemented immediately:
  - Career panels will be composed of three voting members. Career board membership will remain unchanged. In addition, each career board/panel will have one nonvoting career management/personnel advisor to perform the required staff work and ensure that Agency and career service personnel policies are followed.
  - Value to the Agency rankings will be restricted to once a year. You may continue to promote annually or semi-annually. If you choose the latter, the semi-annual ranking will be restricted to a promotion ranking only based on the annual value to the Agency ranking conducted six months earlier. This policy will be implemented immediately in subgroups which promote on an annual basis. Those subgroups promoting semi-annually will implement this policy following completion of fiscal year 1981 semi-annual (optional) promotions.

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SUBJECT: Career Boards and Panels

2. If you have questions concerning the implementation of these new policies, please contact the DDA/CMO on extension

Max Hugel

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